Agile Development

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COMP120: Software Engineering Fundamentals

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October 10, 2024

**Agile Development**

Agile development is a commonly used flexible method to develop software. Agile development has a focus on collaboration, quick delivery of components, and adaptation. The key aspects of agile development are iterative development, continuous feedback, cross-functional teams, customer centricity and development flexibility.

Iterative development is the idea that projects are split up into small chunks called sprints. These sprints have action items assigned that a team would be tasked to complete. Sprints typically last one to four weeks and can be thought of as a self-contained mini project that fits into the overarching project. (Brush, K., & Silverthorne, V. 2022, November 15)

Continuous feedback is the part of agile development that involves communication with stakeholders and end-users. The stakeholders and end-users provide feedback during and after each sprint to allow for modifications throughout the development process. These modifications can be small, large, or anywhere in between, effectively changing the original idea into a similar product than first thought or creating a product embodies a complete pivot in another direction. (Hoek, J. van der. 2024, September 10)

Cross-functional teams is the idea that agile development teams are small, between five and ten members, that can work on the current objectives without management intervention. The members would be diverse in the skills that they bring to the team to tackle any challenge that they come across during any given sprint. (Brush, K., & Silverthorne, V. 2022, November 15)   
For example, a team member could be a strong developing back-end developer of programs, another member could be strong at developing the front-end, a dev-ops engineer could be used to build the continuous delivery and continuous integration workflow to speed up the overall speed at which new features are implemented and pushed to production, and a database engineer could make sure the database has security features implemented along side creating the tables necessary to store important data to the functions of a piece of software. Since each member would have experience in each of the other members’ scope of work, they would be able to do their main task, but help another member troubleshoot issues when they arise.

Having customer centricity means prioritizing the distribution of a given feature quickly and on a short schedule. This schedule tends to be a sprint length as that is when a feature would be developed. Presenting a new feature to end-users quickly creates a focal point on the development of software which forces the documentation process to be concise. By focusing on the developing of software over extensive documentation, the team can provide more value to end-users quicker. This can be important in retaining customers as they will notice the value being added with frequent software updates and notice documentation less as it may not pertain to their use cases.

In agile development, flexibility is very important. The idea is that agile teams are adaptable to any changes presented to them. Changes can arise from the continuous feedback they receive from stakeholders and end-users as well as from technical obstacles they come across during development. (Cio. 2023, June 2) Some technical obstacles could be unforeseen latency issues by which the code goes from one component to the next, the underlying hardware running the software is not powerful enough to support the computations, and team members could come and go. The team has to reevaluate their position as these changes arise and adapt to overcome and complete their sprints.

There are many different frameworks that could be used to implement these aspects. Some of the most notable are Scrum, Kanban, Extreme Programming, and Lean Software Development.

**The five framework activities**

**Communication**

The communication activity in agile development involves the team and stakeholders to converse about any new or existing requirements as well as create project goals and constraints. The communication activity also entails consistent dialogue between the team, any clients involved, and end-users. The format of an agile communication activity is commonly seen during daily standups, sprint planning meetings, and stakeholder reviews.

**Planning**Planning is done at every governance level and ranges from high-level strategic planning to highly detailed sprint planning and can even go down to as specific as one team member’s exact steps to complete a piece of a given sprint. The planning activity includes defining the project’s scope, the objectives and/or milestones of the project, estimating the time needed to complete the project, and identifying risks alongside mitigation measures to deal with issues. Often, the objectives and milestones would be combined with timelines to create a roadmap that keep end-users in the loop of features to come and provide a quick overview to the stakeholders about what to expect.

**Modeling**The modeling activity is a much more visual activity than the other activities as there are user interface designs, data models and database schemas prototyped, as well as system architecture diagrams created. User interface models entail the layout and interaction of

**Construction**

**Deployment**

**Software Engineering Practice and General Principles**

**Process Models and the difference between them**

**Waterfall**

**Incremental**

**Evolutionary**

**Concurrent**

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